



26 July 2024: Session 1

The BIM Organization

Implementation to Project-Readiness

Speaker: Richard Matchett
Digital Lead, Zutari, South Africa

"CLEARLY, THE THING
THAT'S TRANSFORMING IS
NOT THE TECHNOLOGY —
**IT'S THE TECHNOLOGY THAT
IS TRANSFORMING YOU."**

- JEANNE W. ROSS OF MIT SLOAN'S CENTER
FOR INFORMATION SYSTEMS RESEARCH -



Pre-1990's – Math, science and drawings



1990's - 2008'ish... CAD – automation of the drawing board



Essentially the same thing, just not on paper with pens, rulers and stencils!

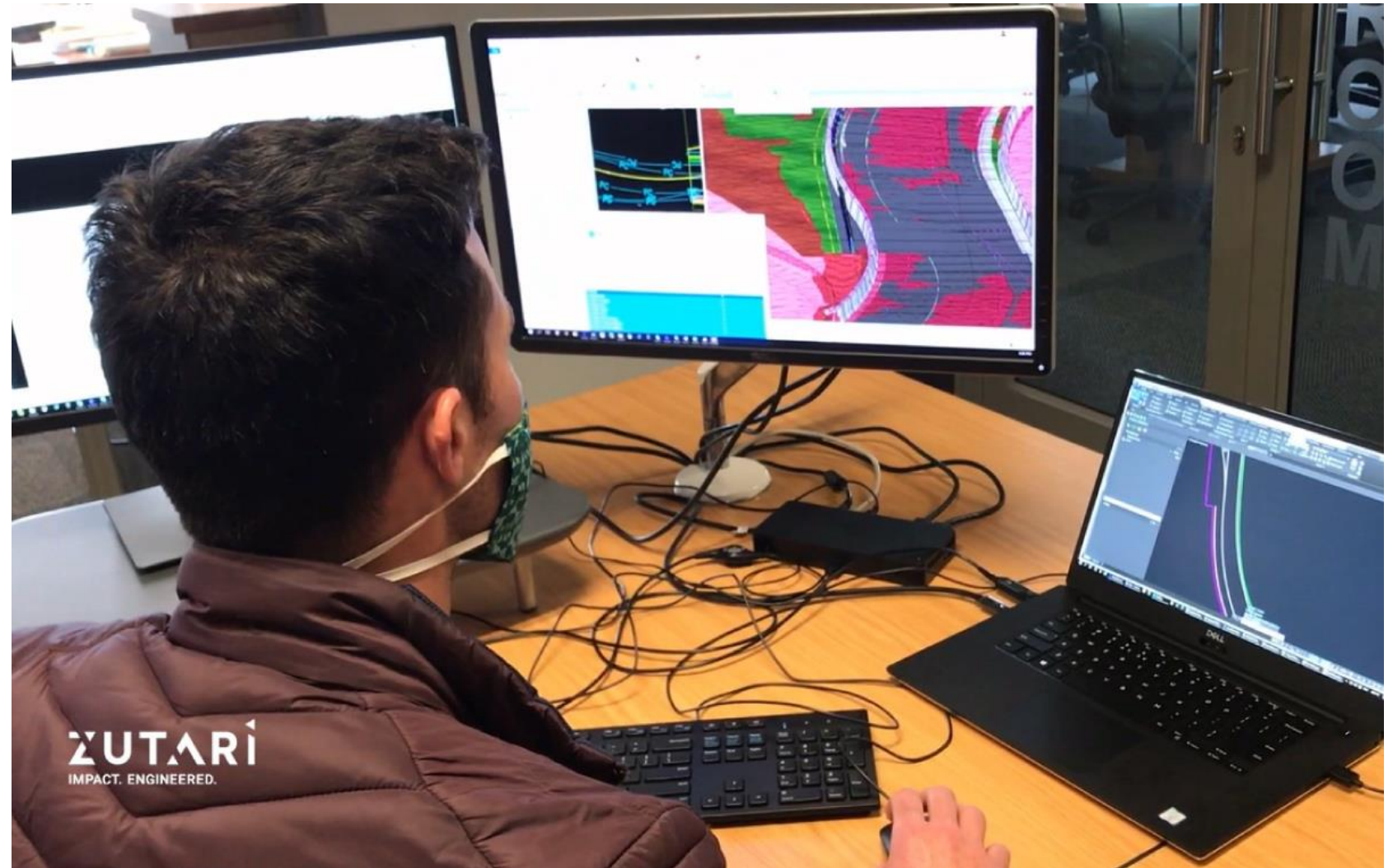
Computers made drafting and tracing easier and more efficient, but didn't change the basic principle of creating ***DRAWINGS***



Now – where industry is moving: Digital Project Delivery

The proactive adoption of emerging technologies, and the development of our people to use these technologies effectively and reliably.

Beyond drawings, into the future of data driven operations



ZUTARI
IMPACT. ENGINEERED.



WISDOM

KNOWLEDGE

INFO

DATA



Know-how, experience, insight, understanding and contextualised knowledge

Contextualised, categorised, calculated and condensed data

Facts and figures which relay something specific, but which are not organised



~~WISDOM~~ *Intelligence/Smartness*
Derive & Attain

KNOWLEDGE
Interpret

INFO
Process / synthesise

DATA
Collect

Measure the physical world
What is there?

Create information
Analyze the data, create meaning, produce new information, design.
What facility assets do you have? What does it consist of?
What condition is it?

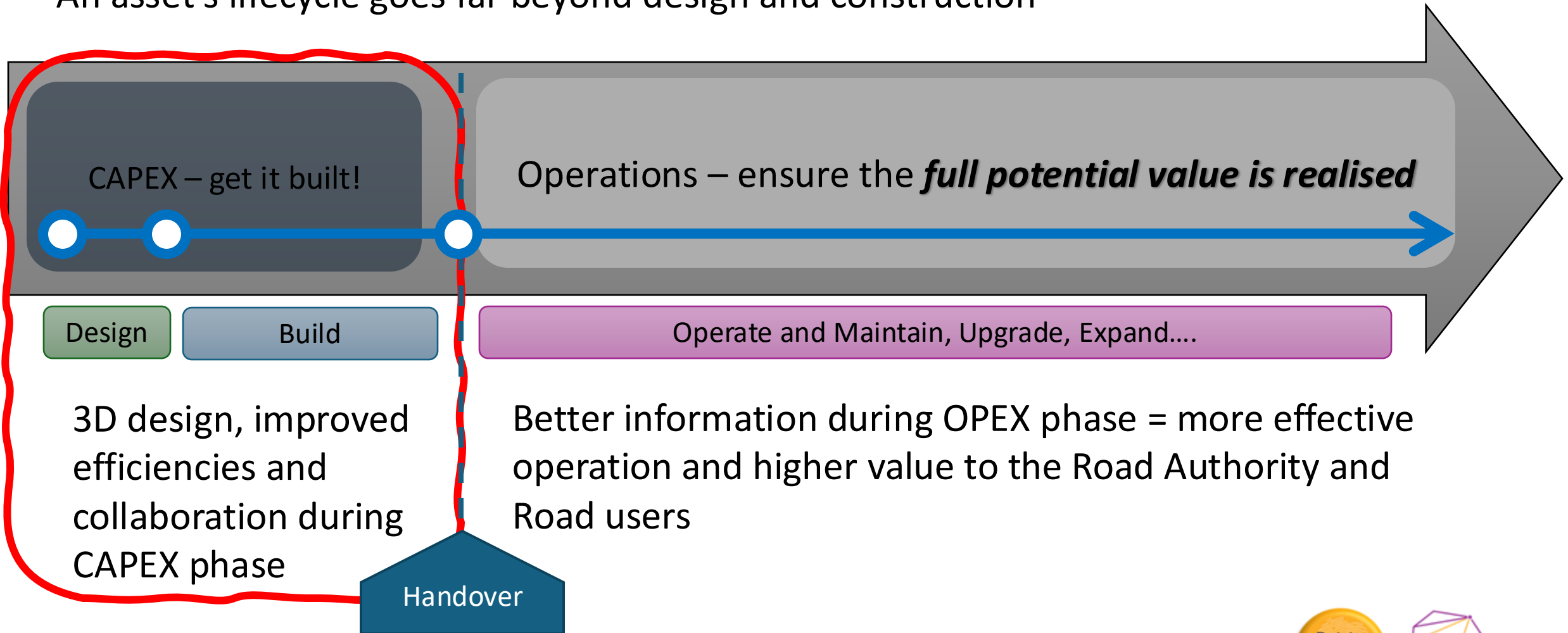
Provide value
What do you know? How do you collaborate?
Sharing ideas, collaborating, avoidance of doubt.
How is your facility performing?

Optimise performance
What information do we need for decisions?
How can I optimise my operations?
What if...? How could we...? Should we...?



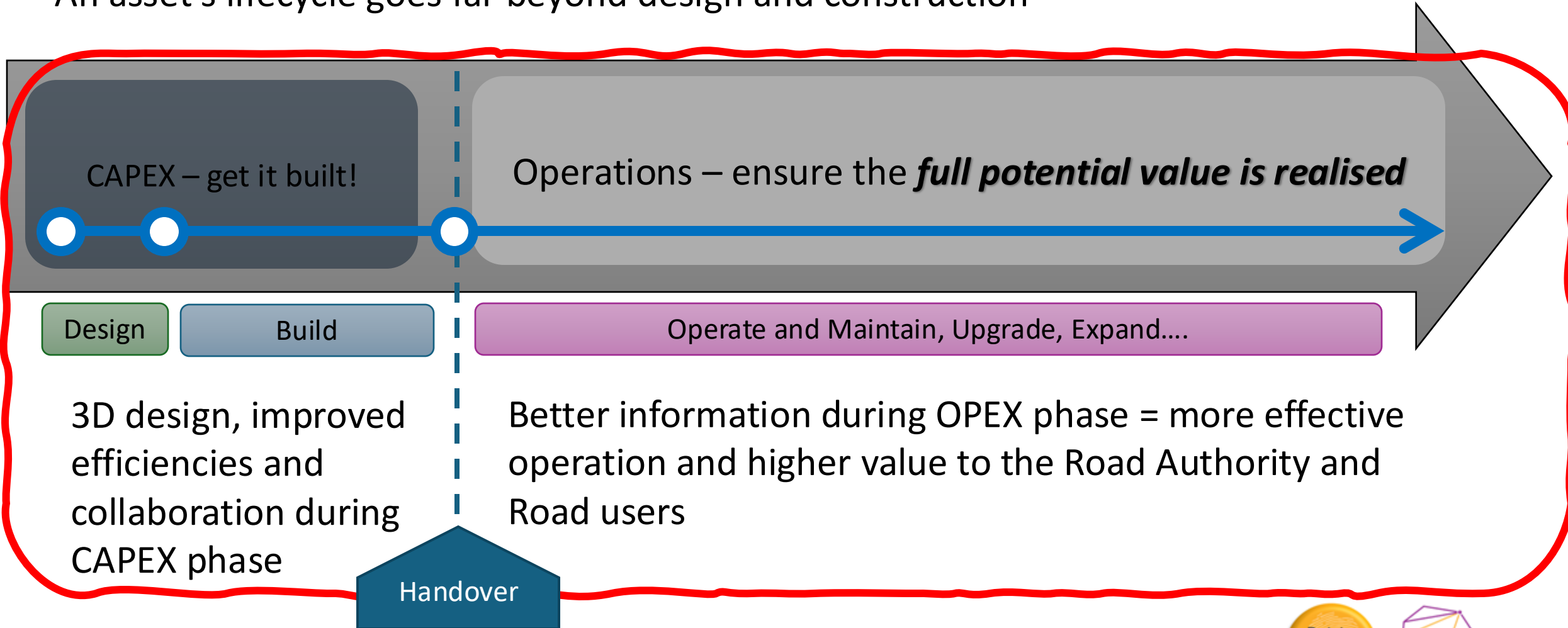
Whole of Life Value – Better Information Management

An asset's lifecycle goes far beyond design and construction



Whole of Life Value – Better Information Management

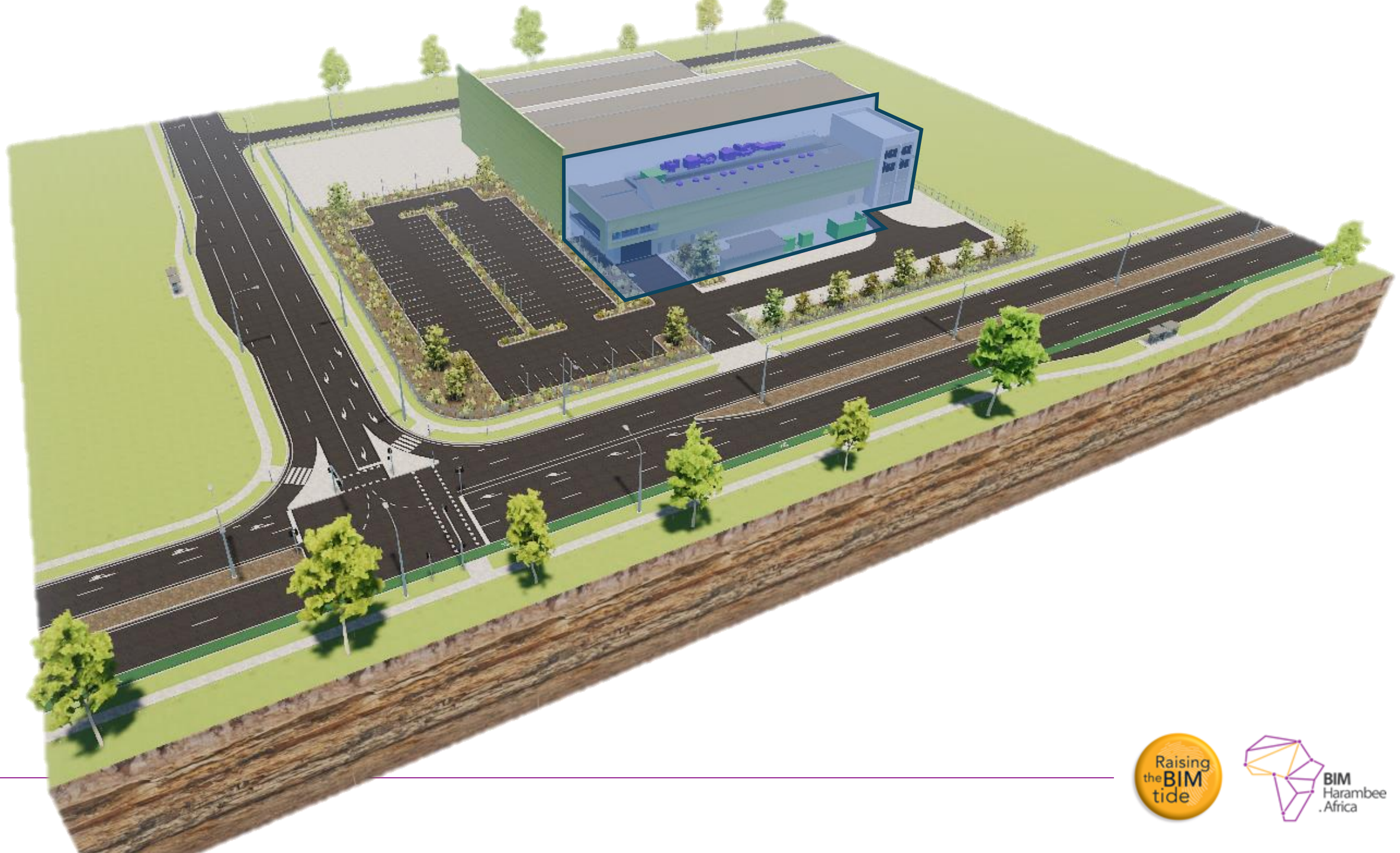
An asset's lifecycle goes far beyond design and construction

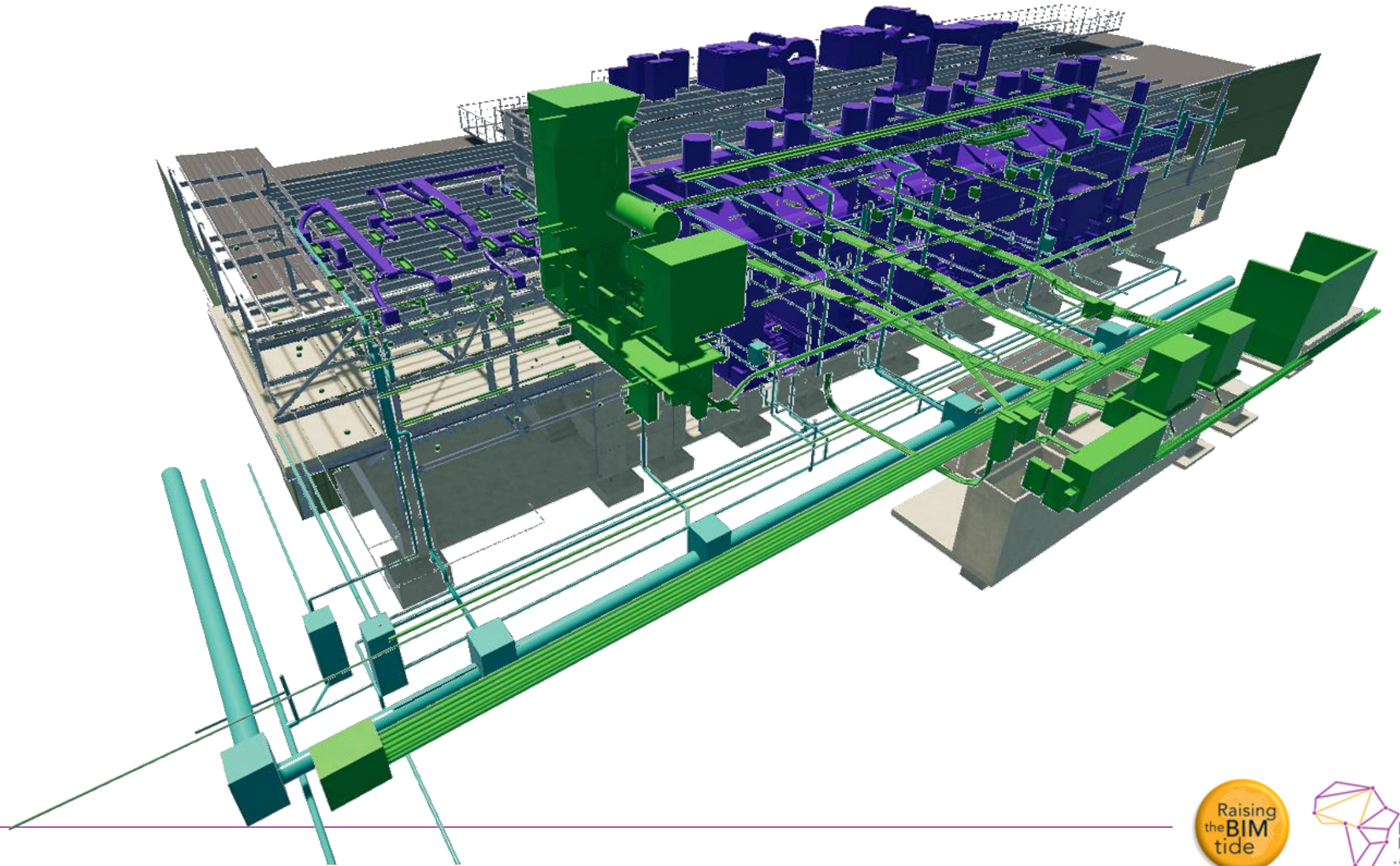


Design Approach

Better Information Management







Category Name = Mechanical Equipment

Family Name = Aur_A_AHU_Packaged
Ventilator Type 2

Type Name = Standard

System Classification = Exhaust Air,Supply
Air,Return Air

System Name = Mechanical Exhaust Air
288,Mechanical Supply Air 437,Mechanical
Return Air 349

Phase Created = New Construction

OmniClass Number = 23.75.35.14.14

level = LOWER GROUND

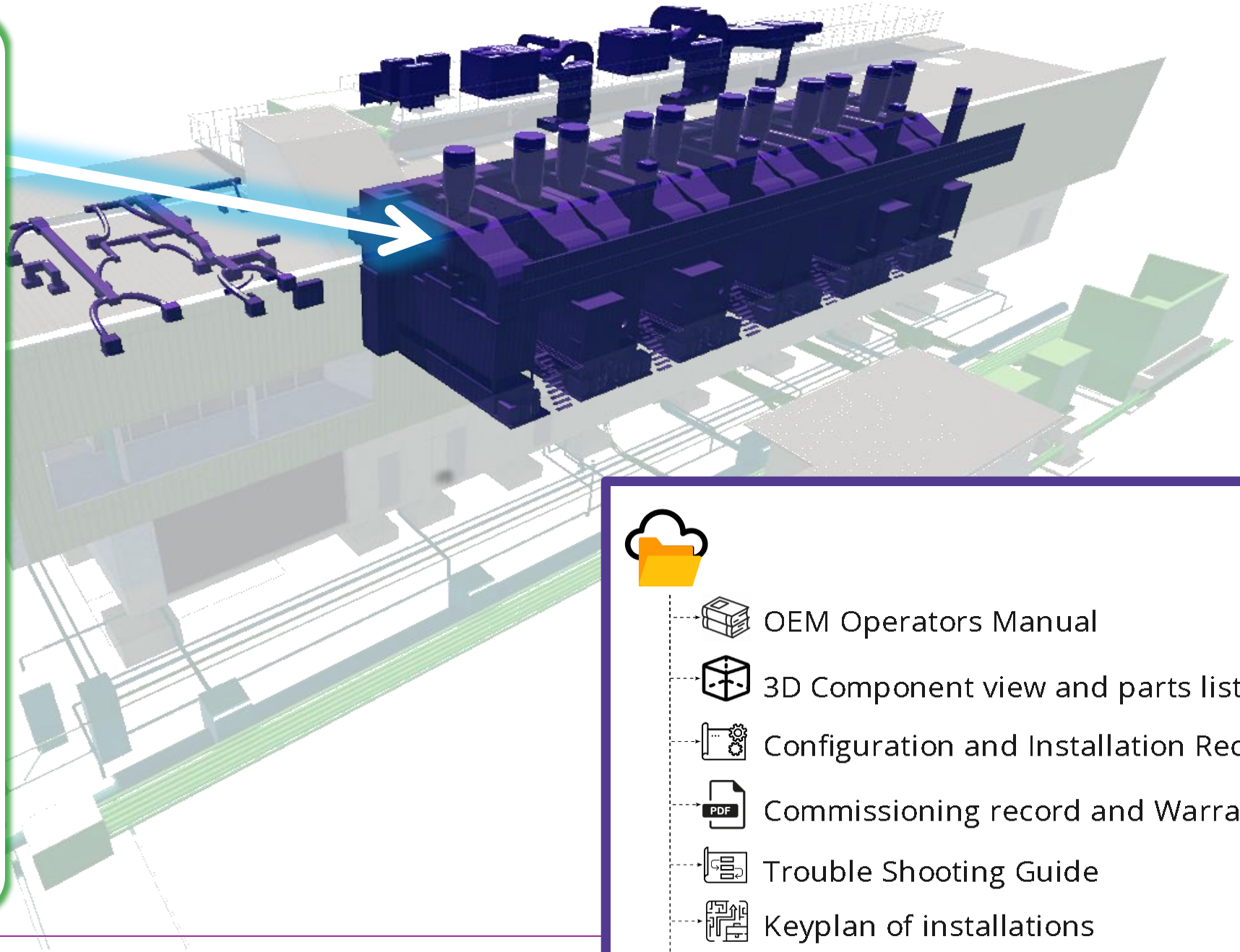
Type Mark = IEC

Mark = 01-01

Aur_Ref = IEC

Actual Supply Air Flow = 0.0 L/s

Actual Return Air Flow = 0.0 L/s



OEM Operators Manual



3D Component view and parts list



Configuration and Installation Record



Commissioning record and Warrantees



Trouble Shooting Guide



Keyplan of installations



Maintenance Schedule

The familiar reality





OEM Operators Manual



3D Component view and parts list



Configuration and Installation Record



Commissioning record and Warrantees



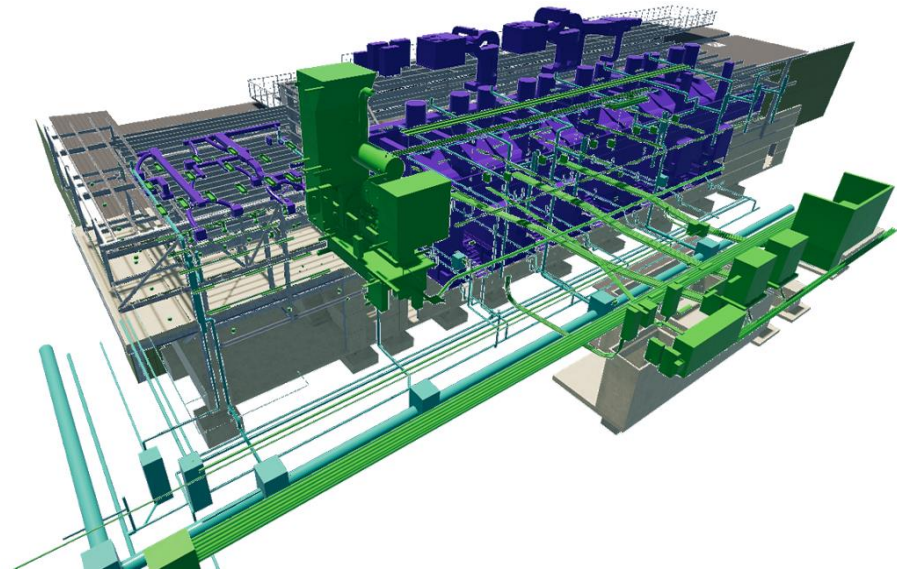
Trouble Shooting Guide



Keyplan of installations



Maintenance Schedule



Asset Information Management

- Architect
- Contractor
- Engineer
- Project Manager

Project A

Project B

Project C

Updated / enriched information from projects

Virtuous Cycle of Information

CRVA Filter

Data Exchange Portal

- Owner BIM Lead
- Owner CDE manager
- Owner Standards manager

Common Data Environment
The central, single version of truth for all parties to access and use for projects

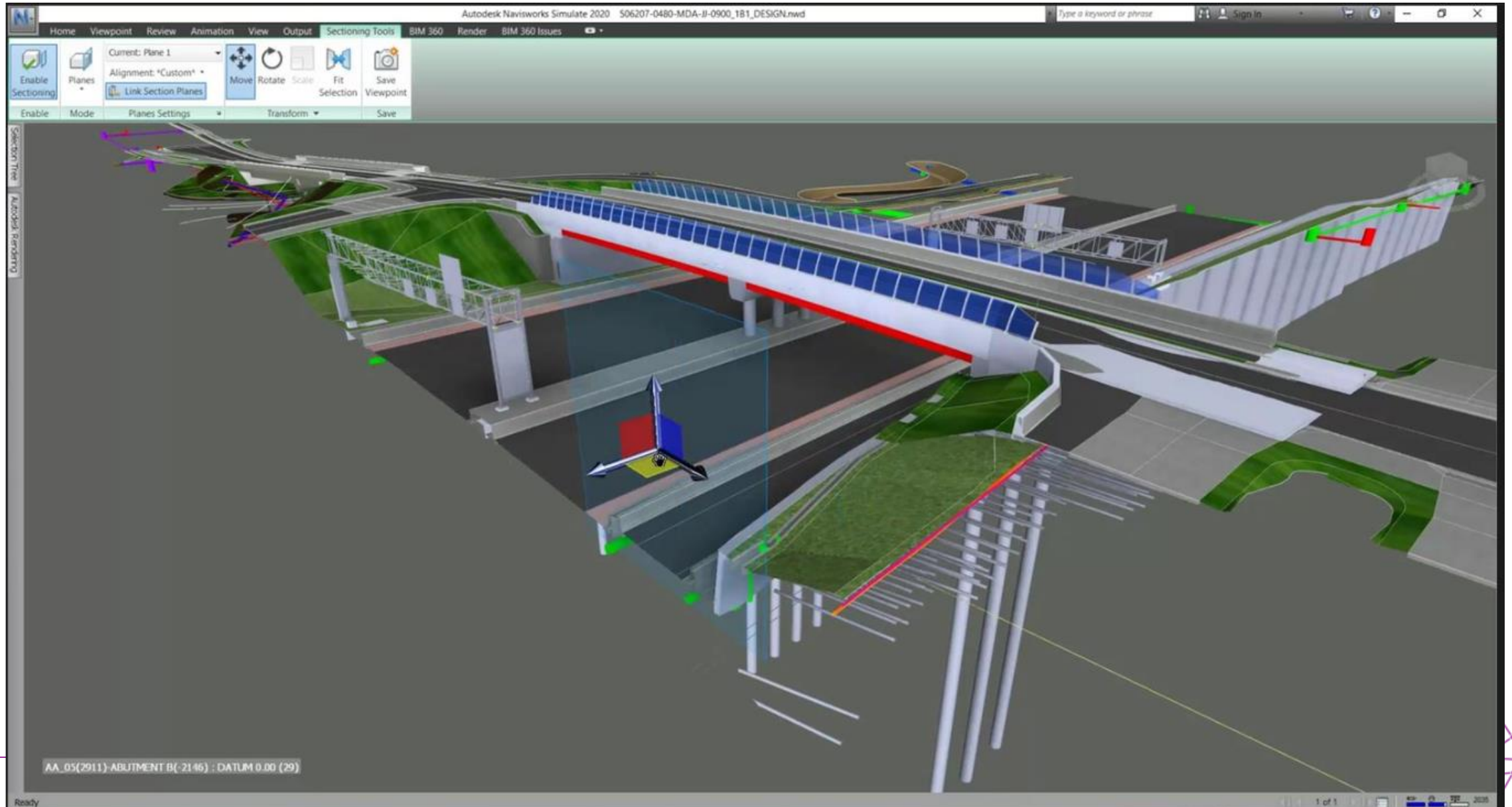
Reference information and shared resources



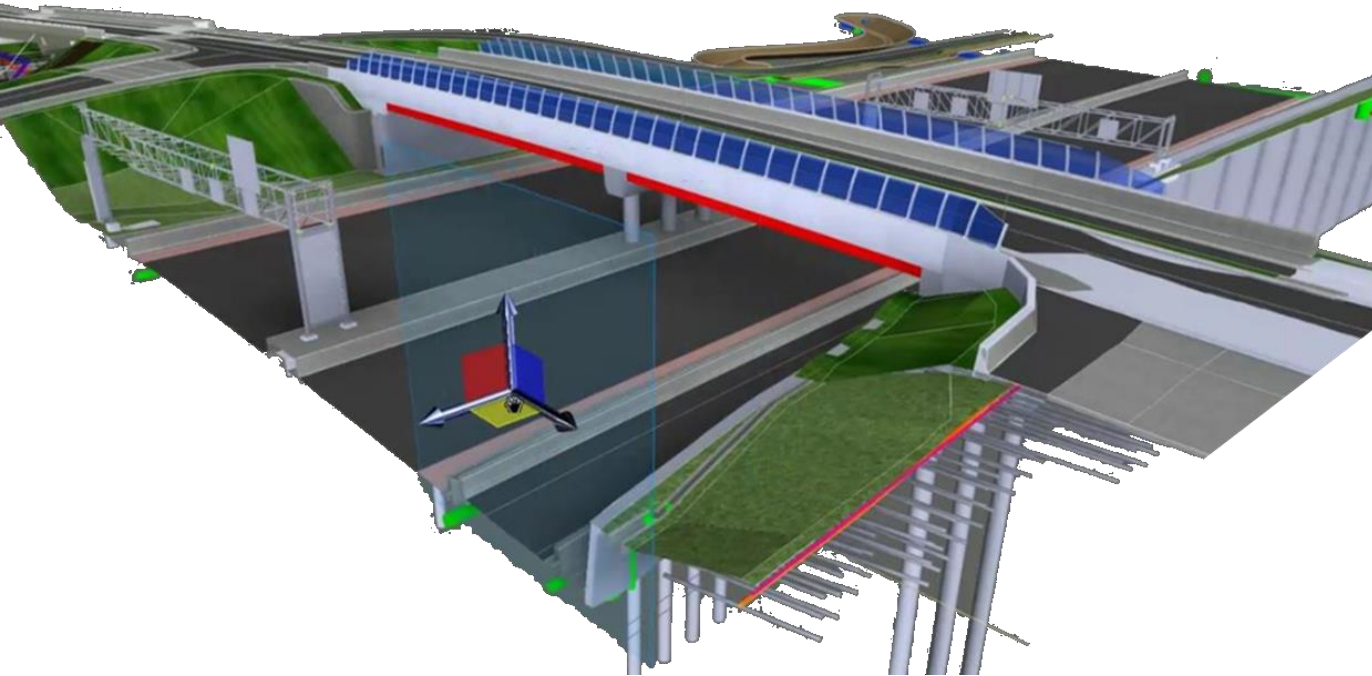
- OEM Operators Manual
- 3D Component view and parts list
- Configuration and Installation Record
- Commissioning record and Warrantees
- Trouble Shooting Guide
- Keyplan of installations
- Maintenance Schedule



Not just buildings!!!



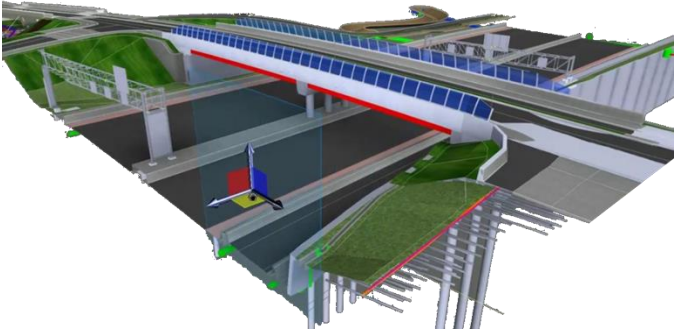
All design info is potential asset info



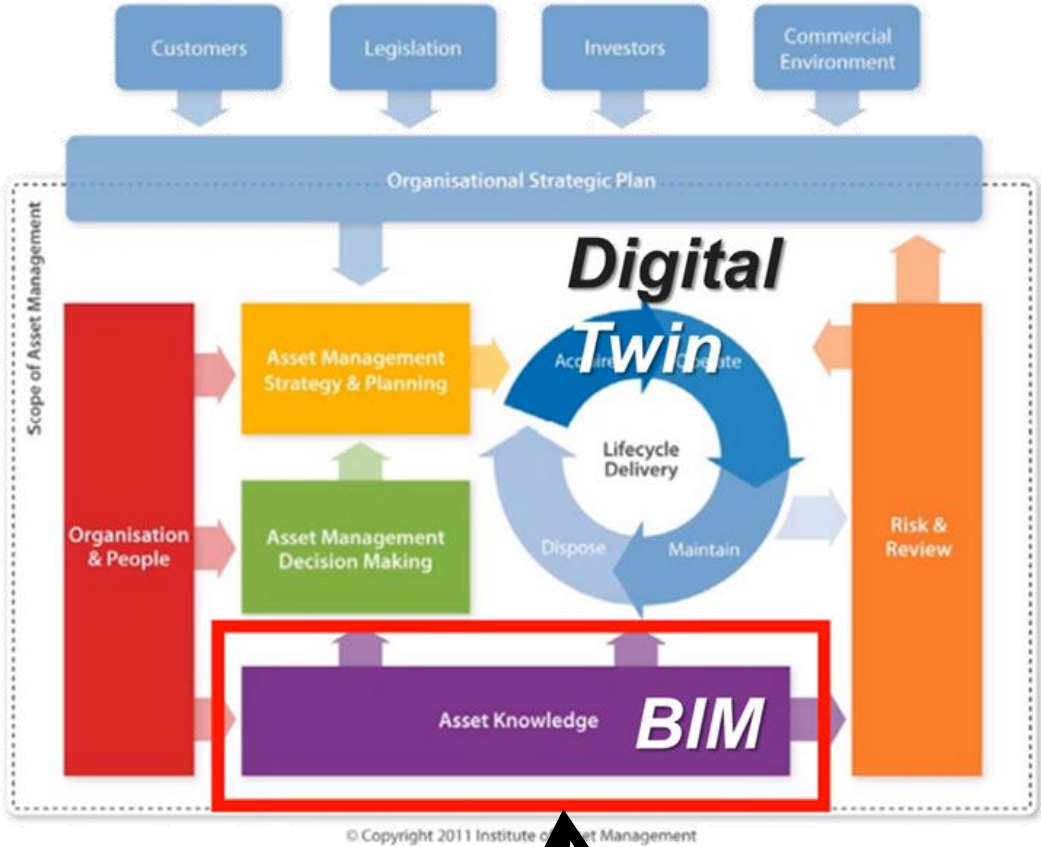
Asset Information



Good Asset Management depends on good BIM



Asset Information



So what does this look like on a project?

Start by understanding your processes



Compete for- and win work

Information systems and Project setup

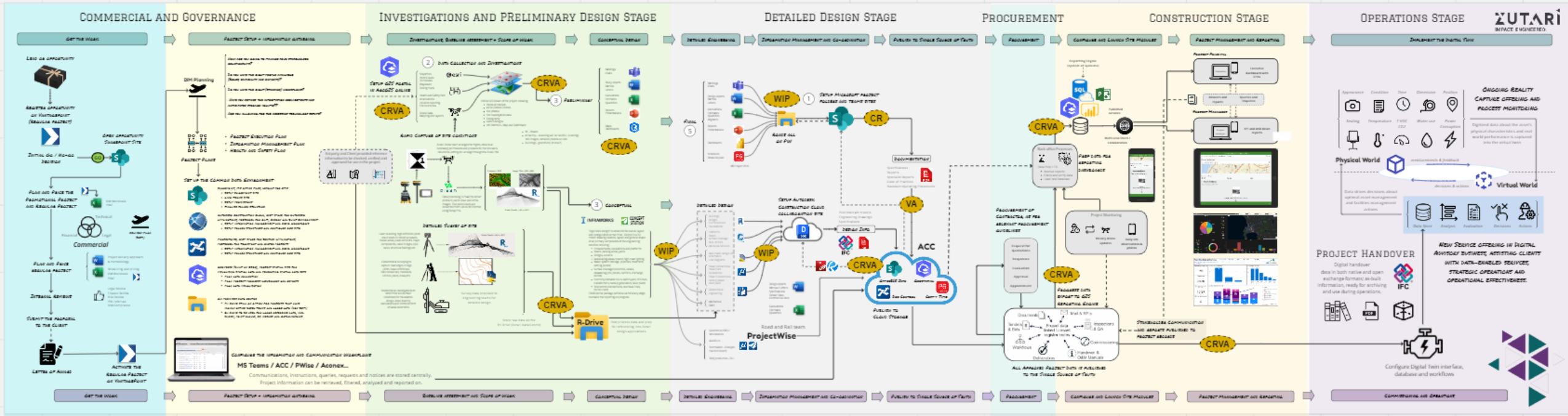
Reality Capture and Concept designs

Detailed design and production of Information

Procurement

Monitor, Report, Capture and Record

Digital Twins



Compete for- and win work

Information systems and Project setup

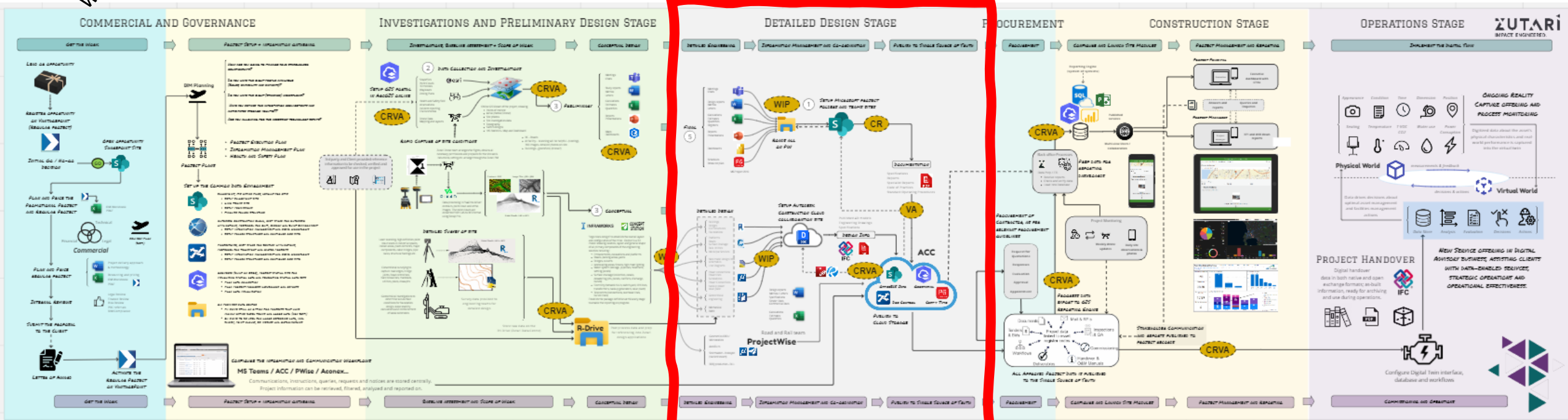
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Digital Twins



... and starts here

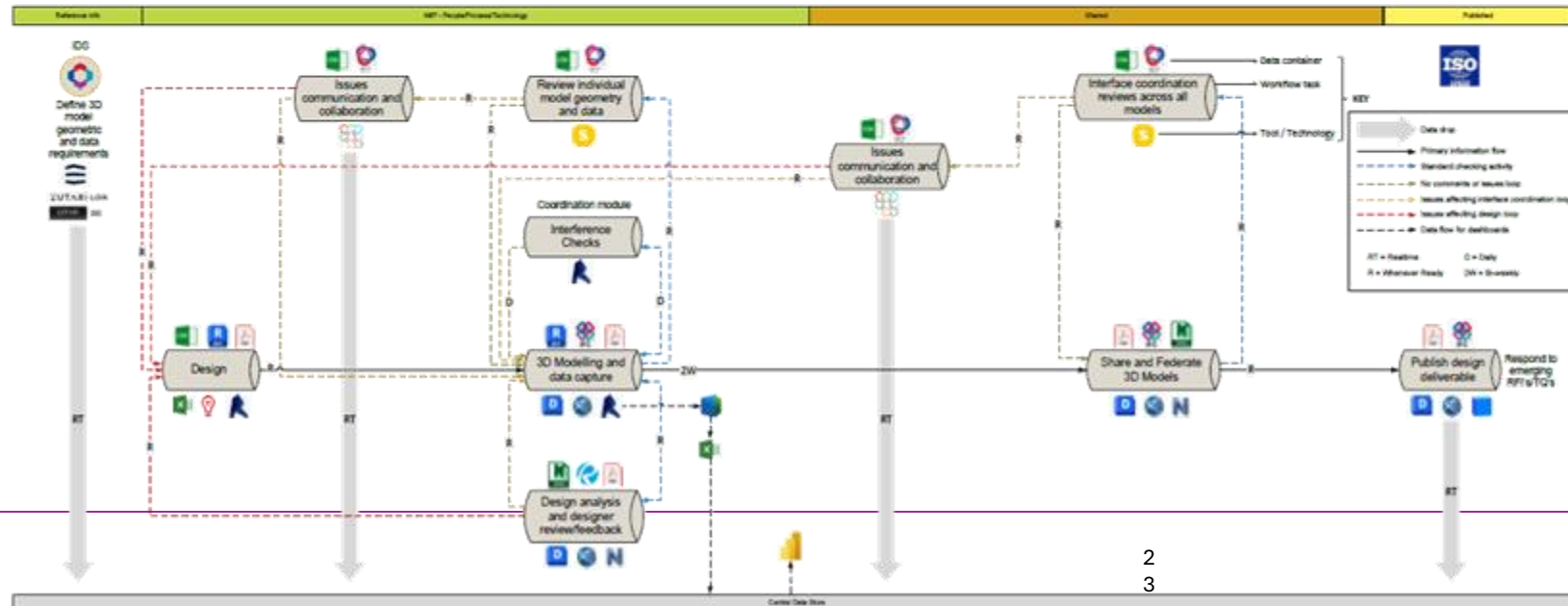
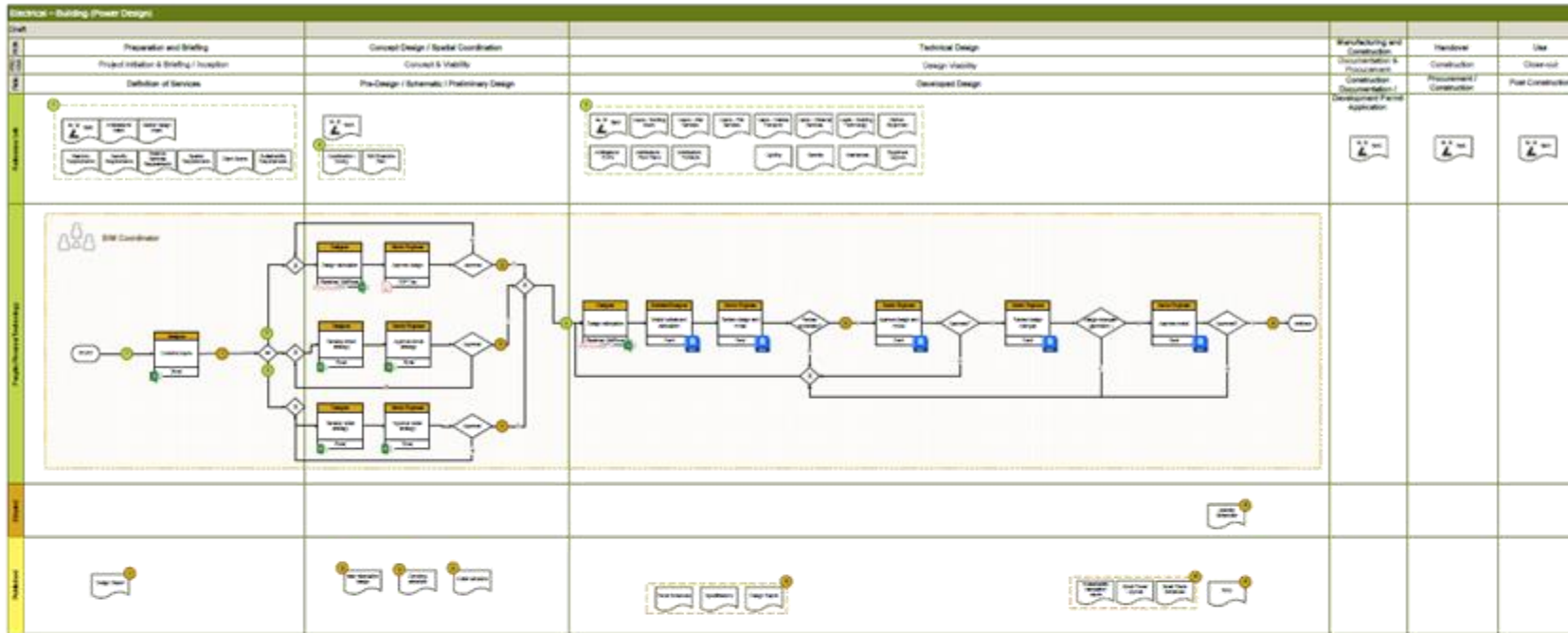
... and here

BIM is here

... and here

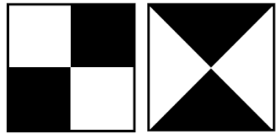
... and here





Process & Technology





- Project Management
- Business Requirement
- QS / Cost Engineering
- Packaging & Scheduling

Client Information and Deliverables

Process Engineering

C&I and LV

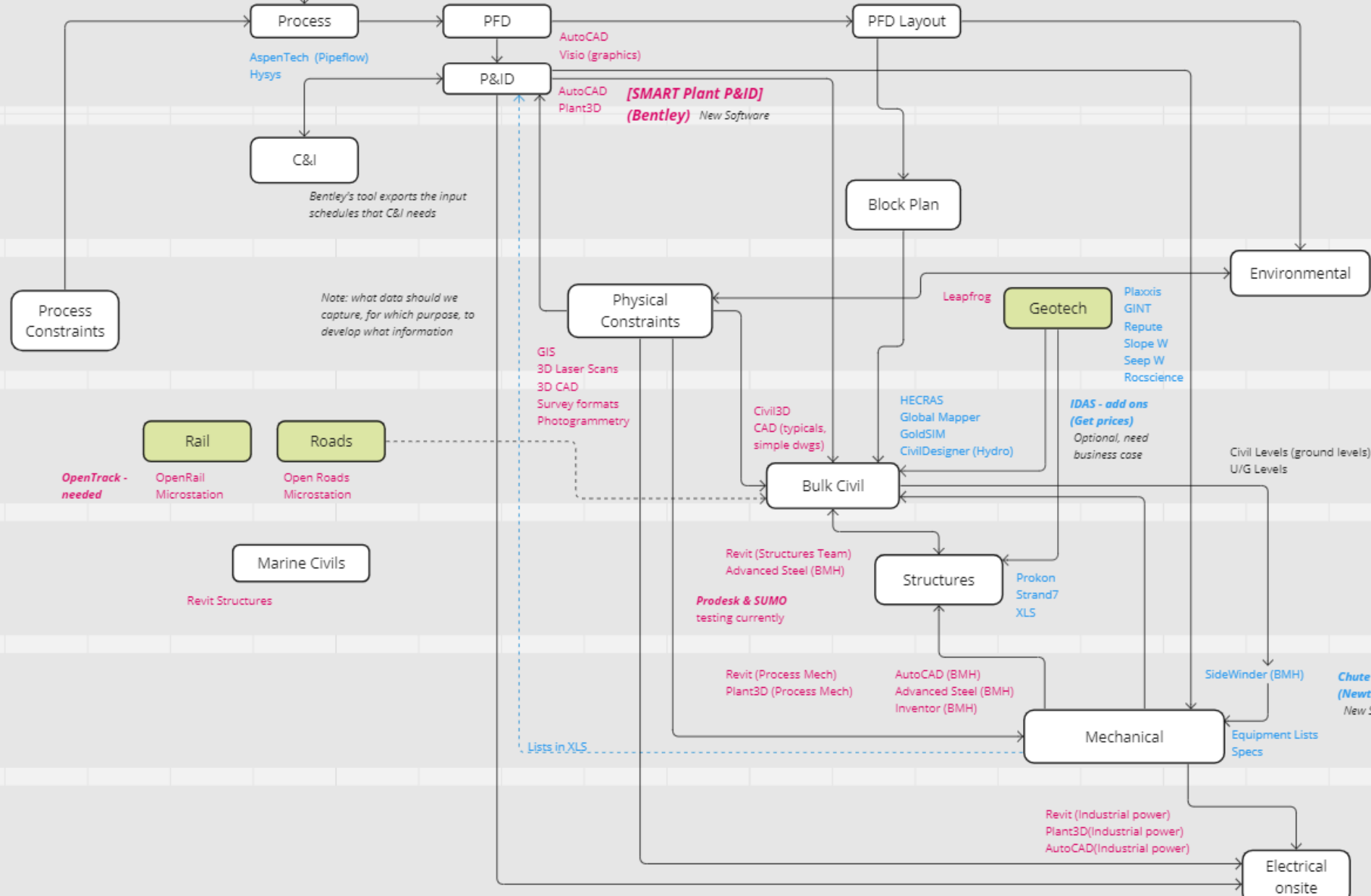
Constraints

Civils

Structures

Mechanical

Electrical



Project Manager



I make sure it gets done.... Right.



The Engineers



**Digital
Engineering**

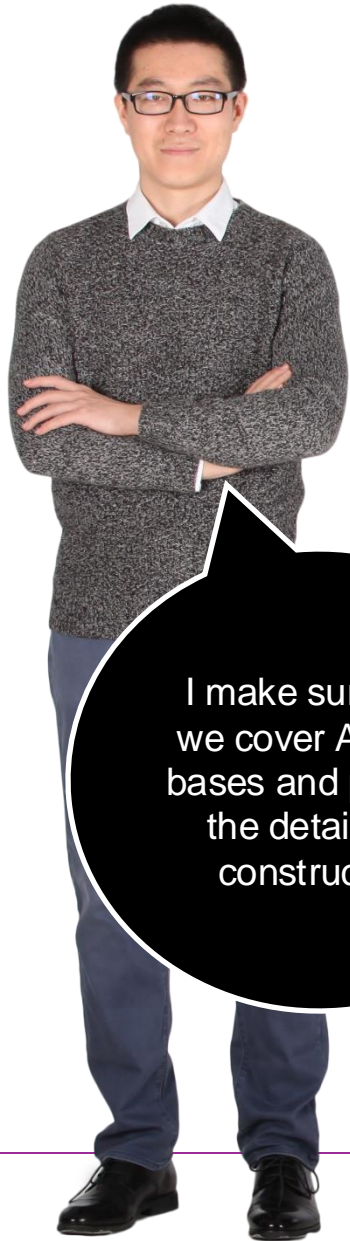
We use modelling, math and science to design awesome projects

We make the future infrastructure dreams of the world come true

We are responsible for shaping the world that we and our children will thrive in



BIM Detailer



I make sure that we cover ALL the bases and provide the details for construction

BIM Modeller



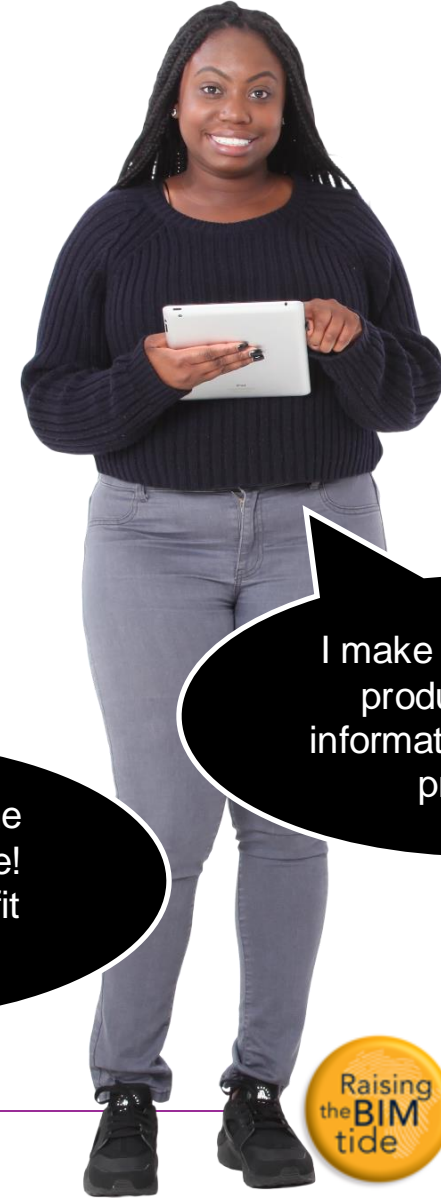
My models help us see the end product before we start building

BIM Coordinator



Coordination is the name of the game! Everything must fit together

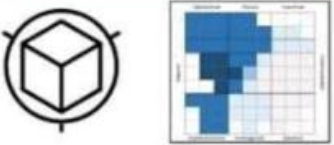
Information Manager



I make sure that we produce useful information on all our projects



BIM Detailer



Role that generates, parameterizes and extracts information and geometry from a model using data mining, analysis and authoring tools. It has functional, technical and support skills.

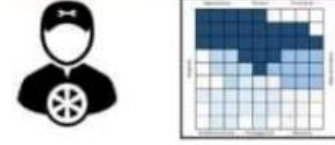
Information Production*

Advance Modeling*

BIM Content Development and Management*

Quality Control

BIM Modeller



Role that designs, calculates and manages Information using modeling tools. Experience in an area of knowledge and administrative, functional, technical and operational skills.

Production Process*

BIM Interoperability

Data and Information Management

BIM Systems management

Technical and collaborative framework

Quality Assurance


3D, 4D, 5D, 6D Operations

Collaborative Process

Basic Modeling

Field Experience

BIM Coordinator



Role that knows and manages systems, processes, technical framework and BIM project management. It has functional, administrative and managerial skills. Knowledge of information coordination, management and interoperability.

Management (Operation)

Project Management

BIM Interoperability

Data and Information Management

BIM Systems management

Technical and collaborative framework

Quality Assurance

3D, 4D, 5D, 6D Operations

Collaborative Process

Basic Modeling

Field Experience

BIM Manager



Role in charge of organizational and project strategy, has managerial, administrative, and implementation skills. Defines systems, processes, technical BIM framework and project management strategy.

Management (Strategy)

Research and Development

Implementation

BIM Systems management

Technical and collaborative framework

Quality Assurance


3D, 4D, 5D, 6D Operations

Collaborative Process

Basic Modeling

Field Experience

BIM CONSULTANT



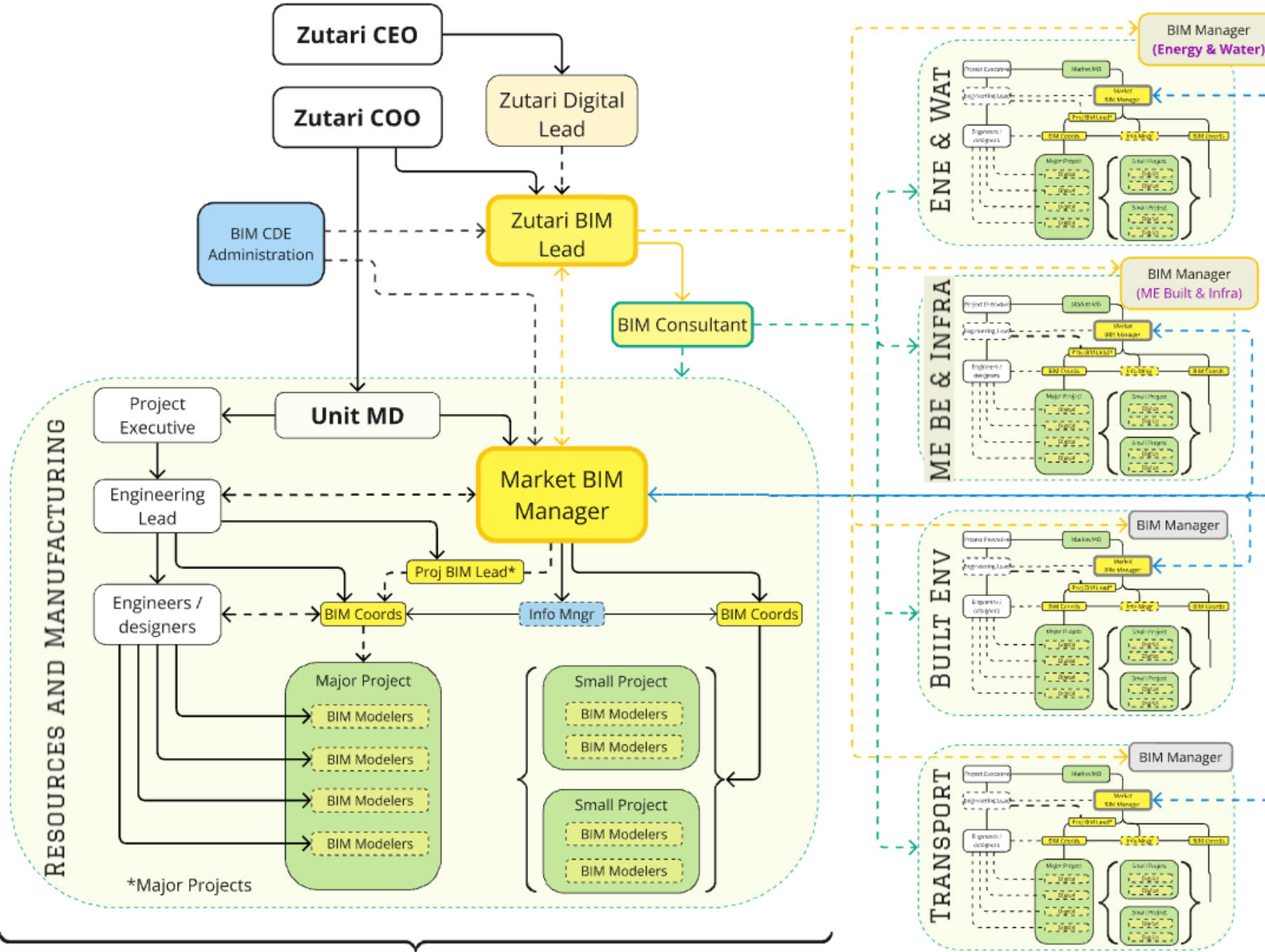
Centralised role supporting the overall Zutari BIM strategy, supports the Digital Lead and BIM Lead, capacitating BIM Managers, mentoring BIM coordinators and providing R&D support in markets alongside Market BIM Managers.



* Related to each specific BIM use or support role

Adapted from TDC | LAB

Top Down



Generic market structure for BIM Implementation



Building Information Modelling (BIM) Policy

Zutari provides engineering, management, specialist technical and advisory services for government and private sector clients globally. Our passion for digital underpins how we work with our clients. We are committed to the promotion and implementation of BIM as an integrated, collaborative process where all project stakeholders make use of shared digital information which represents a built asset to form a reliable basis for decisions. Zutari is committed to developing our BIM capability and capacity and working in accordance with good industry practices.

To achieve this aim, it is Zutari's policy to enhance our existing ISO 9001 aligned quality management system *The Way We Work* to deliver BIM projects in line with the requirements of ISO 19650, Parts 1 and 2, in the capacity as Lead Appointed Party or Appointed Party. We will apply our BIM management system whenever ISO 19650 compliance forms part of our agreement with our clients. In other cases, we will apply the principles of the BIM management system as appropriate.

As appropriate to each individual BIM appointment, the objectives of our BIM management system are:

- ▶ When so required, to assist our clients as the Appointing Party to establish clear exchange information requirements, assess reference information and shared resources, establish tender response requirements and evaluation criteria, compile invitations to tender and set up the Common Data Environment (CDE).
- ▶ To ensure that BIM projects are set up for success by developing and maintaining documentation including pre-contract BIM Execution Plans, Capability and Capacity Assessments, Mobilisation and Testing Plans, and BIM specific Risk Registers, and where applicable assessing any appointed parties forming part of the delivery team.
- ▶ To proactively manage BIM projects throughout their execution by developing and maintaining documentation including post-contract BIM Execution Plans, detailed responsibility matrices, task information delivery plans (TIDPs), and where appropriate master information delivery plans (MIDPs) and diligently executing projects in line with planned arrangements.
- ▶ To ensure that information, information containers and the overall information model are checked, reviewed, and approved for sharing and publishing in a systematic manner, whilst maintaining sound IS security practices.
- ▶ To ensure that BIM projects are appropriately closed out including as applicable the archiving and the dissemination of lessons learnt for the benefit of future projects.

We recognize that Zutari's digital vision requires a clear commitment by management to the application and continual improvement of the BIM management system and investment in relevant BIM technologies. We empower and train our staff to meet our digital aspiration through a variety of internal and external training and upskilling options.



Teddy Daka

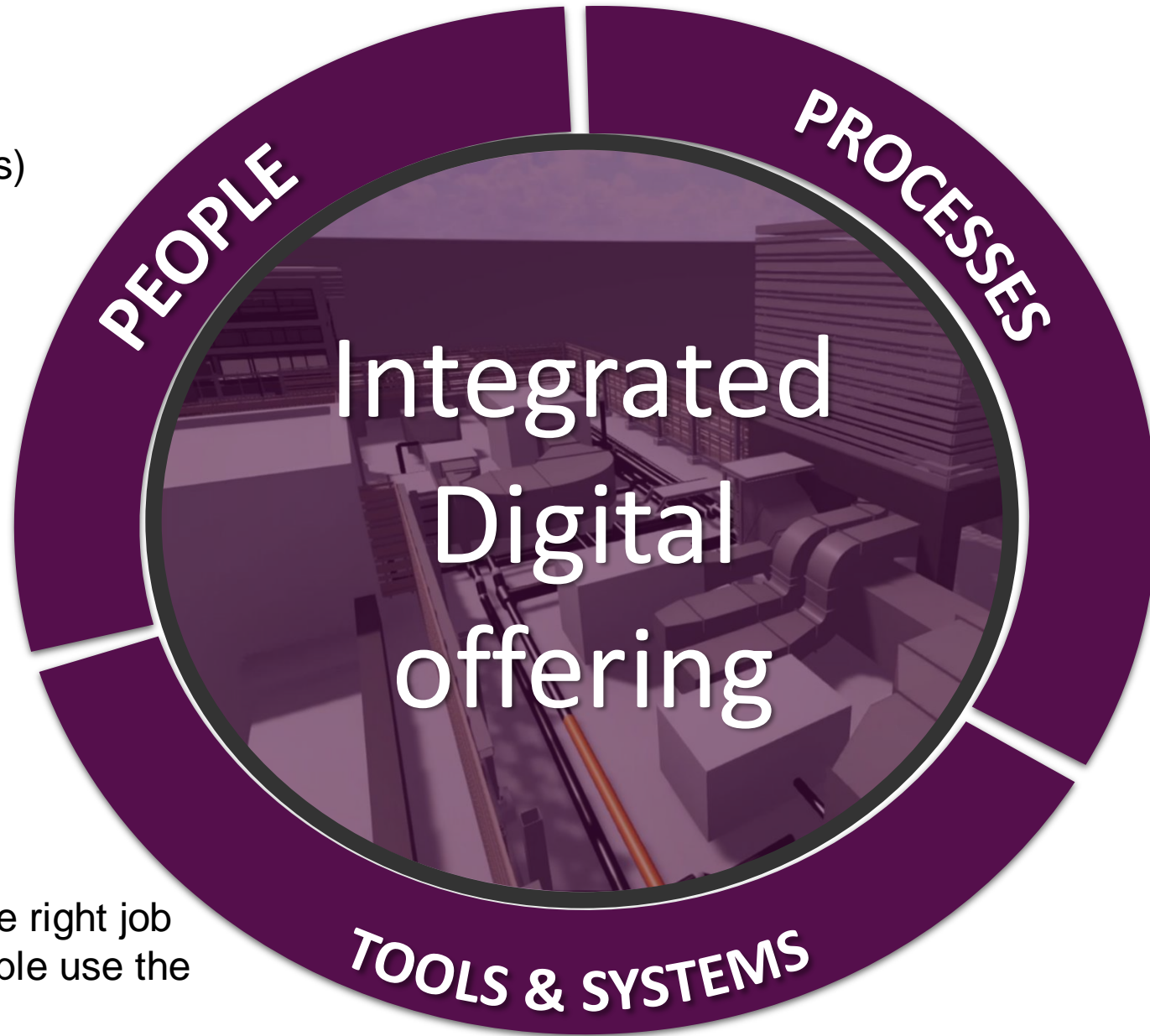
Teddy Daka
CHIEF EXECUTIVE OFFICER

DOC NUMBER: PLY-QES-0004

Date:
2 February 2023



- ✓ Right roles,
- ✓ Sufficient capacity
(plan your resources)
- ✓ Relevant skills
- ✓ Right Culture
- ✓ Great Attitude



- ✓ Overall Game Plan
- ✓ Detailed workflows
- ✓ Information patterns
- ✓ Delivery plans
- ✓ Comms Plans
- ✓ Quality Strategy

- ✓ The right tools for the right job
- ✓ Make sure your people use the tools properly!





BIM
Harambee
.Africa

Math, Science and Design are not essentially different

but...

The “why” and the “way” we deliver projects, is.